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To: SCARLSON--VCH0021A
SPARRISH--VUS0212A Steven Parrish

Date and time 06/19/92 08:55:10
MHORST --VBE0002A M. Horst

From: Matthew Winokur
Subject: Expectations, S&T
I have a suggestion regarding S&T.

In theory, S&T now has a clear understanding of what its job is supposed to be: a scientific resource to EC/EEMA on ETS related matters.

Nonetheless, in the past week alone I'm aware of two instances in which S&T has continued to depart from this mission. In one case by delving into matters related to advertising awareness and the youth smoking issue, albeit at the request of an EC corporate affairs staff member. In the other case, by revealing that S&T has been extensively involved in southern Africa's tobacco growing countries in an effort to influence WHO policies in developing and (remarkably) EC countries. I learned of the latter in a meeting with Mitch Ritter of Helmut's staff yesterday.

Both these are a far cry from what S&T is now supposed to be doing. In fact, in the case of the two instances mentioned, PMI (my group) is working on both. This is not the time for details.

I wager that S&T is working on any number of other project which now fall outside his new brief as well.

Therefore, I propose that we have S&T brief us on its NON-ETS projects and we decide who each and every one of these projects gets transferred to. We would also find out what potentially valuable resources S&T has built up over the years which we could continue to tap into, although now by different users. I think it would be shortsighted if we were to ignore useful institutional memory and contacts that S&T has built up over the years.

This approach seems preferable to the seemingly endless piecemeal disclosure which we (or at least I) am compelled to rely on to find out what's going on at S&T.

I'm available starting the week of July 27, due to other commitments. If we are lucky, we could coordinate this meeting with our discussions related to the C&B ETS consultants program for EC/EEMA as well.

I look forward to your response.

Matt
*** Forwarding note from SCARLSON--VCH0021A 06.19.92 12:59 ***
To: MNAS --VCH0021A Marie-Claire Nas MWINOKUR--VUS0212A Matthew Winokur
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From: Stig Carlson
To : Marie-Claire Nas
Subject: Expectations, S&T

F y i, this is my response to a rather emotional note from HGA to Jim Charles.

Our aim is, as before, to find a date for a meeting with HGA re practicalities around the S&T services,
regards, Stig